SHIVAJI UNIVERSITY, KOLHAPUR

Draft Programme Circular No. 375

Exam of **Oct-2026**

Faculty: **Commerce and Management**

Course : **7807 - Master of Business Administration (CBCS)**

Instructions: Common instruction as per Circular No.SU/On Exam/29, Dated 01 February, 2020 and Circular No. available on University website : www.unishivaji.ac.in

1. The Centers and Places of the Examination will be as under:

No.	Center	College Code	College Abbv.	Places	
Kolhapur District					
1	KOLHAPUR	207 264	KIT2 SUK	1 2	K.I.T.s Institute of Management Education & Research SHIVAJI UNIVERSITY
2	KONDIGRE	450	IIMK	1	Ideal Institute of Management, Kondigre
3	TALSANDE	456	DTC	1	D.Y.Patil Edu. Society's D.Y.Patil Tec.Campus(Faculty of Engg)
Sangli District					
1	MIRAJ	418	ATS	1	Shri Ambabai Talim Sanstha's, Sanjay Bhokare Grp of Inst,Miraj
2	PETH NAKA	419	VIMPN	1	Vanketashwara Institute of Management, Peth Naka
3	SANGLI	458	AGIM	1	Abasaheb Garware Institute of Management Studes
Satara District					
1	MALAWADI(MASUR)	452	VIT	1	SDF's Vishwarkarma Dadasaheb Chavan Institute of Management and Research
2	PHALTAN	451	SJNIP	1	Shrimant Jayshrimaladevi Naik-Nimbalkar Institute of Management Studies, Phaltan
3	SATARA	337 358	KBPIMR GIMS	1 2	Karmveer Bhaurao Patil Institute Of Management Studies & Research, Satara. Gourishankar Institute of Management Science,Limb, Satara
4	VANSVASMATCHI VAHGAON	492	SIOM	1	Swaraj Institute of Management
5	WADHE	455	YTC	1	Yashoda Technical Campus, Faculty Of Engineering
6	WATHAR STATION	423	JIM	1	Krishna Foundation's Jaywant Inst of Mgnt., Vathar, Dist. Satara

2. The written examination will be conducted in the following order

Sem.	Subject Code	Subject Name [Branch Name]
Date & Day :- 24-Dec-2026, Thursday 10.30 AM - 01.00 PM		
Compulsory - Compulsary -		[Assesment At University/CAP]
1	74369	74369-Indian Ethos & Mangmt Conpts - [Max Marks :20]
1	74369	74369-Indian Ethos & Mangmt Conpts - [Max Marks :60]
Date & Day :- 26-Dec-2026, Saturday 10.30 AM - 01.00 PM		
Compulsory - Compulsary -		[Assesment At University/CAP]
1	74370	74370-Management Accounting - [Max Marks :60]
1	74370	74370-Management Accounting - [Max Marks :20]
Date & Day :- 28-Dec-2026, Monday 10.30 AM - 01.00 PM		
Compulsory - Compulsary -		[Assesment At University/CAP]
1	74371	74371-Managerial Economics - [Max Marks :20]
1	74371	74371-Managerial Economics - [Max Marks :60]
Date & Day :- 29-Dec-2026, Tuesday 10.30 AM - 01.00 PM		
Compulsory - Compulsary -		[Assesment At University/CAP]
1	74372	74372-Inf Tech for Managmt - [Max Marks :20]
1	74372	74372-Inf Tech for Managmt - [Max Marks :60]
Date & Day :- 30-Dec-2026, Wednesday 10.30 AM - 01.00 PM		
Compulsory - Compulsary -		[Assesment At University/CAP]
1	74373	74373-Legal and Business Environment - [Max Marks :60]
1	74373	74373-Legal and Business Environment - [Max Marks :20]
Date & Day :- 31-Dec-2026, Thursday 10.30 AM - 01.00 PM		
Compulsory - Compulsary -		[Assesment At University/CAP]
1	74374	74374-Organizational Behaviour - [Max Marks :20]
1	74374	74374-Organizational Behaviour - [Max Marks :60]
Date & Day :- 24-Dec-2026, Thursday 02.30 PM - 05.00 PM		
Compulsory - Compulsary -		[Assesment At University/CAP]
2	74382	74382-Marketing Manaegment - [Max Marks :60]
2	74382	74382-Marketing Manaegment - [Max Marks :20]
Date & Day :- 26-Dec-2026, Saturday 02.30 PM - 05.00 PM		
Compulsory - Compulsary -		[Assesment At University/CAP]
2	74383	74383-Financial Management - [Max Marks :20]
2	74383	74383-Financial Management - [Max Marks :60]
Date & Day :- 28-Dec-2026, Monday 02.30 PM - 05.00 PM		
Compulsory - Compulsary -		[Assesment At University/CAP]
2	74384	74384-Human Resource Management - [Max Marks :20]
2	74384	74384-Human Resource Management - [Max Marks :60]

Date & Day :- 29-Dec-2026, Tuesday 02.30 PM - 05.00 PM

Compulsory - Compulsary - [Assesment At University/CAP]

2	74385	74385-Operations Management - [Max Marks :60]
2	74385	74385-Operations Management - [Max Marks :20]

Date & Day :- 30-Dec-2026, Wednesday 02.30 PM - 05.00 PM

Compulsory - Compulsary - [Assesment At University/CAP]

2	74386	74386-Management Information System - [Max Marks :60]
2	74386	74386-Management Information System - [Max Marks :20]

Date & Day :- 31-Dec-2026, Thursday 02.30 PM - 05.00 PM

Compulsory - Compulsary - [Assesment At University/CAP]

2	74387	74387-Research Methodology - [Max Marks :20]
2	74387	74387-Research Methodology - [Max Marks :60]

Date & Day :- 07-Dec-2026, Monday 10.30 AM - 01.00 PM

Compulsory - Compulsary - [Assesment At University/CAP]

3	74395	74395/81416-Strategic and Change Management - [Max Marks :20]
3	74395	74395/81416-Strategic and Change Management - [Max Marks :60]

Date & Day :- 08-Dec-2026, Tuesday 10.30 AM - 01.00 PM

Compulsory - Compulsary - [Assesment At University/CAP]

3	74396	74396/81417-Business Intelligence and Analytics - [Max Marks :20]
3	74396	74396/81417-Business Intelligence and Analytics - [Max Marks :60]

Date & Day :- 09-Dec-2026, Wednesday 10.30 AM - 01.00 PM

Optional - Suboptmme1 - [Assesment At University/CAP]

3	74400	74400/81420-Paper- II Advertising and Sales Management - [Max Marks :60]
3	74400	74400/81420-Paper- II Advertising and Sales Management - [Max Marks :20]

Date & Day :- 10-Dec-2026, Thursday 10.30 AM - 01.00 PM

Optional - Suboptfme3 - [Assesment At University/CAP]

3	79768	79768/81423-Paper I Indian Financial System - [Max Marks :20]
3	79768	79768/81423-Paper I Indian Financial System - [Max Marks :60]

Date & Day :- 11-Dec-2026, Friday 10.30 AM - 01.00 PM

Optional - Suboptfme3 - [Assesment At University/CAP]

3	79769	79769/81424-Paper II Corporate Restructuring an Liquidity Management - [Max Marks :20]
3	79769	79769/81424-Paper II Corporate Restructuring an Liquidity Management - [Max Marks :60]

Date & Day :- 12-Dec-2026, Saturday 10.30 AM - 01.00 PM

Optional - Suboptbae11 - [Assesment At University/CAP]

3	79785	79785-Paper II Business Analytics In Management - [Max Marks :20]
3	79785	79785-Paper II Business Analytics In Management - [Max Marks :60]

Date & Day :- 14-Dec-2026, Monday 10.30 AM - 01.00 PM

Optional - Suboptitsme5 - [Assesment At University/CAP]

3	79773	79773/81428-Paper II Information System Security and Audit - [Max Marks :60]
3	79773	79773/81428-Paper II Information System Security and Audit - [Max Marks :20]
3	74398	74398/81419-Paper I Buying behaviour and brand Management - [Max Marks :20]
3	74398	74398/81419-Paper I Buying behaviour and brand Management - [Max Marks :60]

Date & Day :- 15-Dec-2026, Tuesday 10.30 AM - 01.00 PM

Optional - Subopthrme2 - [Assesment At University/CAP]

3	74399	74399/81421-Paper I Compensation Management - [Max Marks :60]
3	74399	74399/81421-Paper I Compensation Management - [Max Marks :20]
3	79771	79771/81426-Paper II Materials & Inventory Management - [Max Marks :60]
3	79771	79771/81426-Paper II Materials & Inventory Management - [Max Marks :20]

Date & Day :- 16-Dec-2026, Wednesday 10.30 AM - 01.00 PM

Optional - Suboptbae11 - [Assesment At University/CAP]

3	79784	79784-Paper I Business Data Management - [Max Marks :60]
3	79784	79784-Paper I Business Data Management - [Max Marks :20]
3	85782	85782-PAPER-II SUPPLY CHAIN STRATEGY - [Max Marks :60]
3	85782	85782-PAPER-II SUPPLY CHAIN STRATEGY - [Max Marks :20]
3	74401	74401/81422-Paper II Human Resource Development - [Max Marks :60]
3	74401	74401/81422-Paper II Human Resource Development - [Max Marks :20]

Date & Day :- 17-Dec-2026, Thursday 10.30 AM - 01.00 PM

Optional - Suboptitsme5 - [Assesment At University/CAP]

3	79772	79772/81427-Paper I IT Strategy & Governance - [Max Marks :20]
3	79772	79772/81427-Paper I IT Strategy & Governance - [Max Marks :60]
3	79770	79770/81425-Paper I Operations Management Strategies - [Max Marks :20]
3	79770	79770/81425-Paper I Operations Management Strategies - [Max Marks :60]

Date & Day :- 18-Dec-2026, Friday 10.30 AM - 01.00 PM

Optional - Suboptabme6 - [Assesment At University/CAP]

3	79775	79775/81430-Paper II Agri-Business Finance - [Max Marks :60]
3	79775	79775/81430-Paper II Agri-Business Finance - [Max Marks :20]

Date & Day :- 07-Dec-2026, Monday 02.30 PM - 05.00 PM

Compulsory - Compulsary - [Assesment At University/CAP]

4	74408	74408/-Innovation and Entrepreneurship - [Max Marks :20]
4	74408	74408/-Innovation and Entrepreneurship - [Max Marks :60]
4	74408	74408/-Innovation and Entrepreneurship - [Max Marks :20]
4	74408	74408/-Innovation and Entrepreneurship - [Max Marks :60]

Date & Day :- 08-Dec-2026, Tuesday 02.30 PM - 05.00 PM

Optional - Suboptfme3 - [Assesment At University/CAP]

4	79787	79787/83256-Paper IV International Finance - [Max Marks :60]
4	79787	79787/83256-Paper IV International Finance - [Max Marks :20]

Date & Day :- 09-Dec-2026, Wednesday 02.30 PM - 05.00 PM

Optional - Suboptpme4 - [Assesment At University/CAP]

4	79788	79788/83257-Paper III Global Operations & Logistics - [Max Marks :60]
4	79788	79788/83257-Paper III Global Operations & Logistics - [Max Marks :20]

Date & Day :- 10-Dec-2026, Thursday 02.30 PM - 05.00 PM

Optional - Suboptabme6 - [Assesment At University/CAP]

4	79793	79793/83262-Paper IV International Trade in Agriculture - [Max Marks :60]
4	79793	79793/83262-Paper IV International Trade in Agriculture - [Max Marks :20]

Date & Day :- 11-Dec-2026, Friday 02.30 PM - 05.00 PM

Optional - Suboptbae11 - [Assesment At University/CAP]

4	79803	79803/-Paper IV Cloud Computing and Virtualization - [Max Marks :20]
4	79803	79803/-Paper IV Cloud Computing and Virtualization - [Max Marks :60]
4	74411	74411/83251-Paper III Service Marketing and Retail Marketing - [Max Marks :60]
4	74411	74411/83251-Paper III Service Marketing and Retail Marketing - [Max Marks :20]

Date & Day :- 12-Dec-2026, Saturday 02.30 PM - 05.00 PM

Optional - Suboptbae13 - [Assesment At University/CAP]

4	85786	85786-PAPER-IV Supply Chain Analytics - [Max Marks :20]
4	85786	85786-PAPER-IV Supply Chain Analytics - [Max Marks :60]
4	79790	79790/83259-Paper III Business Process Reengineering & ERP - [Max Marks :20]
4	79790	79790/83259-Paper III Business Process Reengineering & ERP - [Max Marks :60]
4	74412	74412/83252-Paper IV Contemporary Issues in Marketing - [Max Marks :60]
4	74412	74412/83252-Paper IV Contemporary Issues in Marketing - [Max Marks :20]

Date & Day :- 14-Dec-2026, Monday 02.30 PM - 05.00 PM

Optional - Suboptbae13 - [Assesment At University/CAP]

4	85785	85785-PAPER-III Retail Supply Chain Management - [Max Marks :20]
4	85785	85785-PAPER-III Retail Supply Chain Management - [Max Marks :60]
4	74413	74413/83253-Paper- III Strategic Human Resource Management and International Perspective - [Max Marks :60]
4	74413	74413/83253-Paper- III Strategic Human Resource Management and International Perspective - [Max Marks :20]

Date & Day :- 15-Dec-2026, Tuesday 02.30 PM - 05.00 PM

Optional - Suboptabme6 - [Assesment At University/CAP]

4	79792	79792/83261-Paper III Agro-Processing Industries - [Max Marks :60]
4	79792	79792/83261-Paper III Agro-Processing Industries - [Max Marks :20]
4	79802	79802/-Paper III Business Analytics Using R - [Max Marks :60]
4	79802	79802/-Paper III Business Analytics Using R - [Max Marks :20]
4	74414	74414/83254-Paper- IV Industrial Relations and Labour Laws - [Max Marks :20]
4	74414	74414/83254-Paper- IV Industrial Relations and Labour Laws - [Max Marks :60]

Date & Day :- 16-Dec-2026, Wednesday 02.30 PM - 05.00 PM

Optional - Suboptfme3 -			[Assesment At University/CAP]
4	79786	79786/83255-Paper III Investment Management - [Max Marks :60]	
4	79786	79786/83255-Paper III Investment Management - [Max Marks :20]	
4	79791	79791/83260-Paper IV Knowledge Management - [Max Marks :20]	
4	79791	79791/83260-Paper IV Knowledge Management - [Max Marks :60]	
4	79789	79789/83258-Paper IV World Class Manufacturing - [Max Marks :20]	
4	79789	79789/83258-Paper IV World Class Manufacturing - [Max Marks :60]	

Date & Day :- 17-Dec-2026, Thursday 02.30 PM - 05.00 PM

Optional - Suboptibe10 -			[Assesment At University/CAP]
4	79800	79800/-Paper III Issues in International Business - [Max Marks :20]	
4	79800	79800/-Paper III Issues in International Business - [Max Marks :60]	

Date & Day :- 18-Dec-2026, Friday 02.30 PM - 05.00 PM

Optional - Suboptibe10 -			[Assesment At University/CAP]
4	79801	79801/-Paper IV Cross Cultural Management - [Max Marks :20]	
4	79801	79801/-Paper IV Cross Cultural Management - [Max Marks :60]	

Important :

In Case of any Query found in respective Question Paper, student shall communicate the same through Principal/Senior Supervisc within 03 days from the date of concerned Question Paper to Deputy Registrar, Appointment Section, Room No. 205 Exam . Building No. 1 Shivaji University, Kolhapur- 416004.

Note :

The Examination Programme is subject to change, Candidates are therefore advised to see the Final Examination Programme, if there is any change in the Examination Programme the University is not responsible for loss or inconvenience caused to the candidates.

Vidyanagar,
Kolhapur - 416004
Date :

Director
Board of Examinations and Evaluation