SHIVAJI UNIVERSITY, KOLHAPUR

Draft Programme Circular No. 375

Exam of **Oct-2026**

Faculty: **Commerce and Management**

Course : **12129 - Master of Business Administration (CBCS)**

Instructions: Common instruction as per Circular No.SU/On Exam/29, Dated 01 February, 2020 and Circular No. available on University website : www.unishivaji.ac.in

1. The Centers and Places of the Examination will be as under:

No.	Center	College Code	College Abbv.		Places
Kolhapur District					
1	KOLHAPUR	264	SUK	1	SHIVAJI UNIVERSITY
2	KONDIGRE	450	IIMK	1	Ideal Institute of Management, Kondigre
3	Panhala	707	SETSM	1	Sanjeevan Engineering & Technology Institute (School of Management)
4	PETH-VADGAON	420	BMSP	1	Shri Balasaheb Mane Shikshan Prasarak Mandal,Grp of Inst
Sangli District					
1	MIRAJ	232	VPIMM	1	Vasantrao Dada Patil Institute of Management Studies and Research,Miraj
		418	ATS	2	Shri Ambabai Talim Sanstha's, Sanjay Bhokare Grp of Inst,Miraj
2	SANGLI	190	CIMDR	1	Chintamanrao Institute of Management, Development&Research
		458	AGIM	2	Abasaheb Garware Institute of Management Studes
Satara District					
1	MALAWADI(MASUR)	452	VIT	1	SDF's Vishwarkarma Dadasaheb Chavan Institute of Management and Research
2	PHALTAN	451	SJNIP	1	Shrimant Jayshrimaladevi Naik-Nimbalkar Institute of Management Studies, Phaltan
3	RAIGON	362	NBCH	1	Late N.B.Chhabada Institute of Engg. & Tech.
4	SATARA	358	GIMS	1	Gourishankar Institute of Management Science,Limb, Satara
		337	KBPIMR	2	Karmveer Bhaurao Patil Institute Of Management Studies & Research, Satara.
5	VANSVASMATCHI VAHGAON	492	SIOM	1	Swaraj Institute of Management
6	WADHE	455	YTC	1	Yashoda Technical Campus, Faculty Of Engineering
7	WATHAR STATION	423	JIM	1	Krishna Foundation's Jaywant Inst of Mgnt., Vathar, Dist. Satara

2. The written examination will be conducted in the following order

Sem.	Subject Code	Subject Name [Branch Name]
Date & Day :- 24-Dec-2026, Thursday 10.30 AM - 11.00 AM		
Compulsory - Compulsory -		[Assesment At University/CAP]
1	109036	109036-Indian Ethos & Mangmt Conpts **MCQ** [Max Marks :80]
Date & Day :- 24-Dec-2026, Thursday 11.00 AM - 01.00 PM		
Compulsory - Compulsory -		[Assesment At University/CAP]
1	109036	109036-Indian Ethos & Mangmt Conpts **Paper I** [Max Marks :80]
Date & Day :- 26-Dec-2026, Saturday 10.30 AM - 11.00 AM		
Compulsory - Compulsory -		[Assesment At University/CAP]
1	109037	109037-Management Accounting **MCQ** [Max Marks :80]
Date & Day :- 26-Dec-2026, Saturday 11.00 AM - 01.00 PM		
Compulsory - Compulsory -		[Assesment At University/CAP]
1	109037	109037-Management Accounting **Paper I** [Max Marks :80]
Date & Day :- 28-Dec-2026, Monday 10.30 AM - 11.00 AM		
Compulsory - Compulsory -		[Assesment At University/CAP]
1	109038	109038-Managerial Economics **MCQ** [Max Marks :80]
Date & Day :- 28-Dec-2026, Monday 11.00 AM - 01.00 PM		
Compulsory - Compulsory -		[Assesment At University/CAP]
1	109038	109038-Managerial Economics **Paper I** [Max Marks :80]
Date & Day :- 29-Dec-2026, Tuesday 10.30 AM - 11.00 AM		
Compulsory - Compulsory -		[Assesment At University/CAP]
1	109039	109039-Inf Tech for Managmt **MCQ** [Max Marks :80]
Date & Day :- 29-Dec-2026, Tuesday 11.00 AM - 01.00 PM		
Compulsory - Compulsory -		[Assesment At University/CAP]
1	109039	109039-Inf Tech for Managmt **Paper I** [Max Marks :80]
Date & Day :- 30-Dec-2026, Wednesday 10.30 AM - 11.00 AM		
Compulsory - Compulsory -		[Assesment At University/CAP]
1	109040	109040-Legal and Business Environment **MCQ** [Max Marks :80]
Date & Day :- 30-Dec-2026, Wednesday 11.00 AM - 01.00 PM		
Compulsory - Compulsory -		[Assesment At University/CAP]
1	109040	109040-Legal and Business Environment **Paper I** [Max Marks :80]
Date & Day :- 31-Dec-2026, Thursday 10.30 AM - 11.00 AM		
Compulsory - Compulsory -		[Assesment At University/CAP]
1	109041	109041-Organizational Behaviour **MCQ** [Max Marks :80]
Date & Day :- 31-Dec-2026, Thursday 11.00 AM - 01.00 PM		
Compulsory - Compulsory -		[Assesment At University/CAP]
1	109041	109041-Organizational Behaviour **Paper I** [Max Marks :80]

Date & Day :- 24-Dec-2026, Thursday 02.30 PM - 03.00 PM

Compulsory - Compulsory - [Assesment At University/CAP]

2	110676	110676-Marketing Manaegment **MCQ** [Max Marks :80]

Date & Day :- 24-Dec-2026, Thursday 03.00 PM - 05.00 PM

Compulsory - Compulsory - [Assesment At University/CAP]

2	110676	110676-Marketing Manaegment **Paper I** [Max Marks :80]

Date & Day :- 26-Dec-2026, Saturday 02.30 PM - 03.00 PM

Compulsory - Compulsory - [Assesment At University/CAP]

2	110677	110677-Financial Management **MCQ** [Max Marks :80]

Date & Day :- 26-Dec-2026, Saturday 03.00 PM - 05.00 PM

Compulsory - Compulsory - [Assesment At University/CAP]

2	110677	110677-Financial Management **Paper I** [Max Marks :80]

Date & Day :- 28-Dec-2026, Monday 02.30 PM - 03.00 PM

Compulsory - Compulsory - [Assesment At University/CAP]

2	110678	110678-Human Resource Management **MCQ** [Max Marks :80]

Date & Day :- 28-Dec-2026, Monday 03.00 PM - 05.00 PM

Compulsory - Compulsory - [Assesment At University/CAP]

2	110678	110678-Human Resource Management **Paper I** [Max Marks :80]

Date & Day :- 29-Dec-2026, Tuesday 02.30 PM - 03.00 PM

Compulsory - Compulsory - [Assesment At University/CAP]

2	110679	110679-Operations Management **MCQ** [Max Marks :80]

Optional - Optional - [Assesment At University/CAP]

2	110679	110679-Operations Management **MCQ** [Max Marks :80]

Date & Day :- 29-Dec-2026, Tuesday 03.00 PM - 05.00 PM

Compulsory - Compulsory - [Assesment At University/CAP]

2	110679	110679-Operations Management **Paper I** [Max Marks :80]

Optional - Optional - [Assesment At University/CAP]

2	110679	110679-Operations Management **Paper I** [Max Marks :80]

Date & Day :- 30-Dec-2026, Wednesday 02.30 PM - 03.00 PM

Compulsory - Compulsory - [Assesment At University/CAP]

2	110680	110680-Management Information System **MCQ** [Max Marks :80]

Date & Day :- 30-Dec-2026, Wednesday 03.00 PM - 05.00 PM

Compulsory - Compulsory - [Assesment At University/CAP]

2	110680	110680-Management Information System **Paper I** [Max Marks :80]

Date & Day :- 31-Dec-2026, Thursday 02.30 PM - 03.00 PM

Compulsory - Compulsory - [Assesment At University/CAP]

2	110681	110681-Research Methodology **MCQ** [Max Marks :80]

Date & Day :- 31-Dec-2026, Thursday 03.00 PM - 05.00 PM

Compulsory - Compulsory -			[Assesment At University/CAP]
2	110681	110681-Research Methodology **Paper I** [Max Marks :80]	

Date & Day :- 07-Dec-2026, Monday 10.30 AM - 11.00 AM

Compulsory - Compulsory -			[Assesment At University/CAP]
3	111568	111568-Strategic and Change Management **MCQ** [Max Marks :80]	

Date & Day :- 07-Dec-2026, Monday 11.00 AM - 01.00 PM

Compulsory - Compulsory -			[Assesment At University/CAP]
3	111568	111568-Strategic and Change Management **Paper I** [Max Marks :80]	

Date & Day :- 08-Dec-2026, Tuesday 10.30 AM - 11.00 AM

Compulsory - Compulsory -			[Assesment At University/CAP]
3	111569	111569-Business Intelligence and Analytics **MCQ** [Max Marks :80]	

Date & Day :- 08-Dec-2026, Tuesday 11.00 AM - 01.00 PM

Compulsory - Compulsory -			[Assesment At University/CAP]
3	111569	111569-Business Intelligence and Analytics **Paper I** [Max Marks :80]	

Date & Day :- 09-Dec-2026, Wednesday 10.30 AM - 11.00 AM

Optional - Mme1 -			[Assesment At University/CAP]
3	111572	111572-Paper- II Advertising and Sales Management **MCQ** [Max Marks :80]	

Date & Day :- 09-Dec-2026, Wednesday 11.00 AM - 01.00 PM

Optional - Mme1 -			[Assesment At University/CAP]
3	111572	111572-Paper- II Advertising and Sales Management **Paper I** [Max Marks :80]	

Date & Day :- 10-Dec-2026, Thursday 10.30 AM - 11.00 AM

Optional - Fme3 -			[Assesment At University/CAP]
3	111575	111575-Paper I Indian Financial System **MCQ** [Max Marks :80]	

Date & Day :- 10-Dec-2026, Thursday 11.00 AM - 01.00 PM

Optional - Fme3 -			[Assesment At University/CAP]
3	111575	111575-Paper I Indian Financial System **Paper I** [Max Marks :80]	

Date & Day :- 11-Dec-2026, Friday 10.30 AM - 11.00 AM

Optional - Fme3 -			[Assesment At University/CAP]
3	111576	111576-Paper II Corporate Restructuring an Liquidity Management **MCQ** [Max Marks :80]	

Date & Day :- 11-Dec-2026, Friday 11.00 AM - 01.00 PM

Optional - Fme3 -			[Assesment At University/CAP]
3	111576	111576-Paper II Corporate Restructuring an Liquidity Management **Paper I** [Max Marks :80]	

Date & Day :- 12-Dec-2026, Saturday 10.30 AM - 11.00 AM

Optional - Bae11 -			[Assesment At University/CAP]
3	111592	111592-Paper II Business Analytics In Management **MCQ** [Max Marks :80]	

Date & Day :- 12-Dec-2026, Saturday 11.00 AM - 01.00 PM

Optional - Bae11 -			[Assesment At University/CAP]
3	111592	111592-Paper II Business Analytics In Management **Paper I** [Max Marks :80]	

Date & Day :- 14-Dec-2026, Monday 10.30 AM - 11.00 AM

Optional - Ite5 - [Assesment At University/CAP]

3	111580	111580-Paper II Information System Security and Audit **MCQ** [Max Marks :80]
3	111571	111571-Paper I Buying behaviour and brand Management **MCQ** [Max Marks :80]

Date & Day :- 14-Dec-2026, Monday 11.00 AM - 01.00 PM

Optional - Ite5 - [Assesment At University/CAP]

3	111580	111580-Paper II Information System Security and Audit **Paper I** [Max Marks :80]
3	111571	111571-Paper I Buying behaviour and brand Management **Paper I** [Max Marks :80]

Date & Day :- 15-Dec-2026, Tuesday 10.30 AM - 11.00 AM

Optional - Hrme2 - [Assesment At University/CAP]

3	111573	111573-Paper I Compensation Management **MCQ** [Max Marks :80]
3	111578	111578-Paper II Materials & Inventory Management **MCQ** [Max Marks :80]

Date & Day :- 15-Dec-2026, Tuesday 11.00 AM - 01.00 PM

Optional - Hrme2 - [Assesment At University/CAP]

3	111573	111573-Paper I Compensation Management **Paper I** [Max Marks :80]
3	111578	111578-Paper II Materials & Inventory Management **Paper I** [Max Marks :80]

Date & Day :- 16-Dec-2026, Wednesday 10.30 AM - 11.00 AM

Optional - Bae11 - [Assesment At University/CAP]

3	111591	111591-Paper I Business Data Management **MCQ** [Max Marks :80]
3	111574	111574-Paper II Human Resource Development **MCQ** [Max Marks :80]
3	111596	111596-PAPER-II SUPPLY CHAIN STRATEGY **MCQ** [Max Marks :80]

Date & Day :- 16-Dec-2026, Wednesday 11.00 AM - 01.00 PM

Optional - Bae11 - [Assesment At University/CAP]

3	111591	111591-Paper I Business Data Management **Paper I** [Max Marks :80]
3	111574	111574-Paper II Human Resource Development **Paper I** [Max Marks :80]
3	111596	111596-PAPER-II SUPPLY CHAIN STRATEGY **Paper I** [Max Marks :80]

Date & Day :- 17-Dec-2026, Thursday 10.30 AM - 11.00 AM

Optional - Ite5 - [Assesment At University/CAP]

3	111579	111579-Paper I IT Strategy & Governance **MCQ** [Max Marks :80]
3	111577	111577-Paper I Operations Management Strategies **MCQ** [Max Marks :80]

Date & Day :- 17-Dec-2026, Thursday 11.00 AM - 01.00 PM

Optional - Ite5 - [Assesment At University/CAP]

3	111579	111579-Paper I IT Strategy & Governance **Paper I** [Max Marks :80]
3	111577	111577-Paper I Operations Management Strategies **Paper I** [Max Marks :80]

Date & Day :- 07-Dec-2026, Monday 02.30 PM - 03.00 PM

Compulsory - Compulsory - [Assesment At University/CAP]

4	111661	111661-Innovation and Entrepreneurship **MCQ** [Max Marks :80]

Date & Day :- 07-Dec-2026, Monday 03.00 PM - 05.00 PM

Compulsory - Compulsory -			[Assesment At University/CAP]
4	111661	111661-Innovation and Entrepreneurship **Paper I** [Max Marks :80]	

Date & Day :- 08-Dec-2026, Tuesday 02.30 PM - 03.00 PM

Optional - Fm -			[Assesment At University/CAP]
4	111670	111670-Paper IV International Finance **MCQ** [Max Marks :80]	

Date & Day :- 08-Dec-2026, Tuesday 03.00 PM - 05.00 PM

Optional - Fm -			[Assesment At University/CAP]
4	111670	111670-Paper IV International Finance **Paper I** [Max Marks :80]	

Date & Day :- 09-Dec-2026, Wednesday 02.30 PM - 03.00 PM

Optional - Pm -			[Assesment At University/CAP]
4	111672	111672-Paper III Global Operations & Logistics **MCQ** [Max Marks :80]	

Date & Day :- 09-Dec-2026, Wednesday 03.00 PM - 05.00 PM

Optional - Pm -			[Assesment At University/CAP]
4	111672	111672-Paper III Global Operations & Logistics **Paper I** [Max Marks :80]	

Date & Day :- 10-Dec-2026, Thursday 02.30 PM - 03.00 PM

Optional - Agri.M -			[Assesment At University/CAP]
4	111677	111677-Paper IV International Trade in Agriculture **MCQ** [Max Marks :80]	

Date & Day :- 10-Dec-2026, Thursday 03.00 PM - 05.00 PM

Optional - Agri.M -			[Assesment At University/CAP]
4	111677	111677-Paper IV International Trade in Agriculture **Paper I** [Max Marks :80]	

Date & Day :- 11-Dec-2026, Friday 02.30 PM - 03.00 PM

Optional - Ba -			[Assesment At University/CAP]
4	111687	111687-Paper IV Cloud Computing and Virtualization **MCQ** [Max Marks :80]	
4	111688	111688-Search Engine Optimization and Online CM **MCQ** [Max Marks :80]	
4	111664	111664-Paper III Service Marketing and Retail Marketing **MCQ** [Max Marks :80]	

Date & Day :- 11-Dec-2026, Friday 03.00 PM - 05.00 PM

Optional - Ba -			[Assesment At University/CAP]
4	111687	111687-Paper IV Cloud Computing and Virtualization **Paper I** [Max Marks :80]	
4	111688	111688-Search Engine Optimization and Online CM **Paper I** [Max Marks :80]	
4	111664	111664-Paper III Service Marketing and Retail Marketing **Paper I** [Max Marks :80]	

Date & Day :- 12-Dec-2026, Saturday 02.30 PM - 03.00 PM

Optional - Dm -			[Assesment At University/CAP]
4	111689	111689-PAPER-IV Digital Marketing (Social Media Marketing) **MCQ** [Max Marks :80]	
4	111674	111674-Paper III Business Process Reengineering & ERP **MCQ** [Max Marks :80]	
4	111665	111665-Paper IV Contemporary Issues in Marketing **MCQ** [Max Marks :80]	
4	111691	111691-PAPER-IV Supply Chain Analytics **MCQ** [Max Marks :80]	

Date & Day :- 12-Dec-2026, Saturday 03.00 PM - 05.00 PM

Optional - Dm -	[Assesment At University/CAP]

4	111689	111689-PAPER-IV Digital Marketing (Social Media Marketing) **Paper I** [Max Marks :80]
4	111674	111674-Paper III Business Process Reengineering & ERP **Paper I** [Max Marks :80]
4	111665	111665-Paper IV Contemporary Issues in Marketing **Paper I** [Max Marks :80]
4	111691	111691-PAPER-IV Supply Chain Analytics **Paper I** [Max Marks :80]

Date & Day :- 14-Dec-2026, Monday 02.30 PM - 03.00 PM

Optional - Hr - **[Assesment At University/CAP]**

4	111667	111667-Paper- III Strategic Human Resource Management and International Perspective **MCQ** [Max Marks :80]
4	111690	111690-PAPER-III Retail Supply Chain Management **MCQ** [Max Marks :80]

Date & Day :- 14-Dec-2026, Monday 03.00 PM - 05.00 PM

Optional - Hr - **[Assesment At University/CAP]**

4	111667	111667-Paper- III Strategic Human Resource Management and International Perspective **Paper I** [Max Marks :80]
4	111690	111690-PAPER-III Retail Supply Chain Management **Paper I** [Max Marks :80]

Date & Day :- 15-Dec-2026, Tuesday 02.30 PM - 03.00 PM

Optional - Agri.M - **[Assesment At University/CAP]**

4	111676	111676-Paper III Agro-Processing Industries **MCQ** [Max Marks :80]
4	111686	111686-Paper III Business Analytics Using R **MCQ** [Max Marks :80]
4	111681	111681-Paper IV Event Management **MCQ** [Max Marks :80]
4	111668	111668-Paper- IV Industrial Relations and Labour Laws **MCQ** [Max Marks :80]

Date & Day :- 15-Dec-2026, Tuesday 03.00 PM - 05.00 PM

Optional - Agri.M - **[Assesment At University/CAP]**

4	111676	111676-Paper III Agro-Processing Industries **Paper I** [Max Marks :80]
4	111686	111686-Paper III Business Analytics Using R **Paper I** [Max Marks :80]
4	111681	111681-Paper IV Event Management **Paper I** [Max Marks :80]
4	111668	111668-Paper- IV Industrial Relations and Labour Laws **Paper I** [Max Marks :80]

Date & Day :- 16-Dec-2026, Wednesday 02.30 PM - 03.00 PM

Optional - Fm - **[Assesment At University/CAP]**

4	111669	111669-Paper III Investment Management **MCQ** [Max Marks :80]
4	111680	111680-Paper III Tourism Management **MCQ** [Max Marks :80]
4	111675	111675-Paper IV Knowledge Management **MCQ** [Max Marks :80]
4	111673	111673-Paper IV World Class Manufacturing **MCQ** [Max Marks :80]

Date & Day :- 16-Dec-2026, Wednesday 03.00 PM - 05.00 PM

Optional - Fm - **[Assesment At University/CAP]**

4	111669	111669-Paper III Investment Management **Paper I** [Max Marks :80]
4	111680	111680-Paper III Tourism Management **Paper I** [Max Marks :80]
4	111675	111675-Paper IV Knowledge Management **Paper I** [Max Marks :80]
4	111673	111673-Paper IV World Class Manufacturing **Paper I** [Max Marks :80]

Important :

In Case of any Query found in respective Question Paper, student shall communicate the same through Principal/Senior Supervisc within 03 days from the date of concerned Question Paper to Deputy Registrar, Appointment Section, Room No. 205 Exam . Building No. 1 Shivaji University, Kolhapur- 416004.

Note :

The Examination Programme is subject to change, Candidates are therefore advised to see the Final Examination Programme, if there is any change in the Examination Programme the University is not responsible for loss or inconvenience caused to the candidates.

Vidyanagar,
Kolhapur - 416004
Date :

Director

Board of Examinations and Evaluation