

# SHIVAJI UNIVERSITY, KOLHAPUR

Draft Programme Circular No.

Exam of **March-2026**

Faculty: **COMMERCE AND MANAGEMENT**

Course: **12129 - Master of Business Administration (CBCS)**

Day,Date And Time - <b>Wednesday 10-Jun-2026 10.30 AM - 11.00 AM</b>		
Sem.	Subject Code	Subject Name [Branch Name]
1	109036	109036/109036-Indian Ethos & Mangmt Conpts - MCQ

Day,Date And Time - <b>Wednesday 10-Jun-2026 11.00 AM - 01.00 PM</b>		
Sem.	Subject Code	Subject Name [Branch Name]
1	109036	109036/109036-Indian Ethos & Mangmt Conpts - Paper I

Day,Date And Time - <b>Thursday 11-Jun-2026 10.30 AM - 11.00 AM</b>		
Sem.	Subject Code	Subject Name [Branch Name]
1	109037	109037/109037-Management Accounting - MCQ

Day,Date And Time - <b>Thursday 11-Jun-2026 11.00 AM - 01.00 PM</b>		
Sem.	Subject Code	Subject Name [Branch Name]
1	109037	109037/109037-Management Accounting - Paper I

Day,Date And Time - <b>Friday 12-Jun-2026 10.30 AM - 11.00 AM</b>		
Sem.	Subject Code	Subject Name [Branch Name]
1	109038	109038/109038-Managerial Economics - MCQ

Day,Date And Time - <b>Friday 12-Jun-2026 11.00 AM - 01.00 PM</b>		
Sem.	Subject Code	Subject Name [Branch Name]
1	109038	109038/109038-Managerial Economics - Paper I

Day,Date And Time - <b>Saturday 13-Jun-2026 10.30 AM - 11.00 AM</b>		
Sem.	Subject Code	Subject Name [Branch Name]
1	109039	109039/109039-Inf Tech for Managmt - MCQ

Day,Date And Time - <b>Saturday 13-Jun-2026 11.00 AM - 01.00 PM</b>		
Sem.	Subject Code	Subject Name [Branch Name]
1	109039	109039/109039-Inf Tech for Managmt - Paper I

Day,Date And Time - <b>Monday 15-Jun-2026 10.30 AM - 11.00 AM</b>		
Sem.	Subject Code	Subject Name [Branch Name]

2	111140	111140-Operations Management (SWAYAM) - MCQ
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Day,Date And Time - **Saturday 13-Jun-2026 03.00 PM - 05.00 PM**

Sem.	Subject Code	Subject Name [Branch Name]
2	110679	110679/110679-Operations Management - Paper I
2	111140	111140-Operations Management (SWAYAM) - Paper I

Day,Date And Time - **Monday 15-Jun-2026 02.30 PM - 03.00 PM**

Sem.	Subject Code	Subject Name [Branch Name]
2	110680	110680/110680-Management Information System - MCQ

Day,Date And Time - **Monday 15-Jun-2026 03.00 PM - 05.00 PM**

Sem.	Subject Code	Subject Name [Branch Name]
2	110680	110680/110680-Management Information System - Paper I

Day,Date And Time - **Tuesday 16-Jun-2026 02.30 PM - 03.00 PM**

Sem.	Subject Code	Subject Name [Branch Name]
2	110681	110681/110681-Research Methodology - MCQ

Day,Date And Time - **Tuesday 16-Jun-2026 03.00 PM - 05.00 PM**

Sem.	Subject Code	Subject Name [Branch Name]
2	110681	110681/110681-Research Methodology - Paper I

Day,Date And Time - **Monday 18-May-2026 10.30 AM - 11.00 AM**

Sem.	Subject Code	Subject Name [Branch Name]
3	111568	111568-Strategic and Change Management - MCQ

Day,Date And Time - **Monday 18-May-2026 11.00 AM - 01.00 PM**

Sem.	Subject Code	Subject Name [Branch Name]
3	111568	111568-Strategic and Change Management - Paper I

Day,Date And Time - **Tuesday 19-May-2026 10.30 AM - 11.00 AM**

Sem.	Subject Code	Subject Name [Branch Name]
3	111569	111569-Business Intelligence and Analytics - MCQ

Day,Date And Time - **Tuesday 19-May-2026 11.00 AM - 01.00 PM**

Sem.	Subject Code	Subject Name [Branch Name]
3	111569	111569-Business Intelligence and Analytics - Paper I

Day,Date And Time - **Wednesday 20-May-2026 10.30 AM - 11.00 AM**

Sem.	Subject Code	Subject Name [Branch Name]

Day,Date And Time - <b>Wednesday 27-May-2026 11.00 AM - 01.00 PM</b>		
Sem.	Subject Code	Subject Name [Branch Name]
3	111576	111576-Paper II Corporate Restructuring an Liquidity Management - Paper I

Day,Date And Time - <b>Friday 29-May-2026 10.30 AM - 11.00 AM</b>		
Sem.	Subject Code	Subject Name [Branch Name]
3	111577	111577-Paper I Operations Management Strategies - MCQ

Day,Date And Time - <b>Friday 29-May-2026 11.00 AM - 01.00 PM</b>		
Sem.	Subject Code	Subject Name [Branch Name]
3	111577	111577-Paper I Operations Management Strategies - Paper I

Day,Date And Time - <b>Saturday 30-May-2026 10.30 AM - 11.00 AM</b>		
Sem.	Subject Code	Subject Name [Branch Name]
3	111578	111578-Paper II Materials & Inventory Management - MCQ

Day,Date And Time - <b>Saturday 30-May-2026 11.00 AM - 01.00 PM</b>		
Sem.	Subject Code	Subject Name [Branch Name]
3	111578	111578-Paper II Materials & Inventory Management - Paper I

Day,Date And Time - <b>Monday 01-Jun-2026 10.30 AM - 11.00 AM</b>		
Sem.	Subject Code	Subject Name [Branch Name]
3	111579	111579-Paper I IT Strategy & Governance - MCQ

Day,Date And Time - <b>Monday 01-Jun-2026 11.00 AM - 01.00 PM</b>		
Sem.	Subject Code	Subject Name [Branch Name]
3	111579	111579-Paper I IT Strategy & Governance - Paper I

Day,Date And Time - <b>Tuesday 02-Jun-2026 10.30 AM - 11.00 AM</b>		
Sem.	Subject Code	Subject Name [Branch Name]
3	111580	111580-Paper II Information System Security and Audit - MCQ

Day,Date And Time - <b>Tuesday 02-Jun-2026 11.00 AM - 01.00 PM</b>		
Sem.	Subject Code	Subject Name [Branch Name]
3	111580	111580-Paper II Information System Security and Audit - Paper I

Day,Date And Time - <b>Wednesday 03-Jun-2026 10.30 AM - 11.00 AM</b>		
Sem.	Subject Code	Subject Name [Branch Name]
3	111581	111581-Paper I Agribusiness Management and Practices - MCQ

Day,Date And Time - <b>Tuesday 09-Jun-2026 11.00 AM - 01.00 PM</b>		
<b>Sem.</b>	<b>Subject Code</b>	<b>Subject Name [Branch Name]</b>
3	111586	111586-Paper II Hotel Management - Paper I

Day,Date And Time - <b>Thursday 18-Jun-2026 10.30 AM - 11.00 AM</b>		
<b>Sem.</b>	<b>Subject Code</b>	<b>Subject Name [Branch Name]</b>
3	111587	111587-Paper I Project Planning and Implementation - MCQ

Day,Date And Time - <b>Thursday 18-Jun-2026 11.00 AM - 01.00 PM</b>		
<b>Sem.</b>	<b>Subject Code</b>	<b>Subject Name [Branch Name]</b>
3	111587	111587-Paper I Project Planning and Implementation - Paper I

Day,Date And Time - <b>Friday 19-Jun-2026 10.30 AM - 11.00 AM</b>		
<b>Sem.</b>	<b>Subject Code</b>	<b>Subject Name [Branch Name]</b>
3	111588	111588-Paper II Institutional Support and Venture Funding - MCQ

Day,Date And Time - <b>Friday 19-Jun-2026 11.00 AM - 01.00 PM</b>		
<b>Sem.</b>	<b>Subject Code</b>	<b>Subject Name [Branch Name]</b>
3	111588	111588-Paper II Institutional Support and Venture Funding - Paper I

Day,Date And Time - <b>Saturday 20-Jun-2026 10.30 AM - 11.00 AM</b>		
<b>Sem.</b>	<b>Subject Code</b>	<b>Subject Name [Branch Name]</b>
3	111589	111589-Paper I Principles of International Business - MCQ

Day,Date And Time - <b>Saturday 20-Jun-2026 11.00 AM - 01.00 PM</b>		
<b>Sem.</b>	<b>Subject Code</b>	<b>Subject Name [Branch Name]</b>
3	111589	111589-Paper I Principles of International Business - Paper I

Day,Date And Time - <b>Monday 22-Jun-2026 10.30 AM - 11.00 AM</b>		
<b>Sem.</b>	<b>Subject Code</b>	<b>Subject Name [Branch Name]</b>
3	111590	111590-Paper II Export and Import Policy - MCQ

Day,Date And Time - <b>Monday 22-Jun-2026 11.00 AM - 01.00 PM</b>		
<b>Sem.</b>	<b>Subject Code</b>	<b>Subject Name [Branch Name]</b>
3	111590	111590-Paper II Export and Import Policy - Paper I

Day,Date And Time - <b>Tuesday 23-Jun-2026 10.30 AM - 11.00 AM</b>		
<b>Sem.</b>	<b>Subject Code</b>	<b>Subject Name [Branch Name]</b>
3	111591	111591-Paper I Business Data Management - MCQ

Day,Date And Time - <b>Monday 29-Jun-2026 11.00 AM - 01.00 PM</b>		
Sem.	Subject Code	Subject Name [Branch Name]
3	111596	111596-PAPER-II SUPPLY CHAIN STRATEGY - Paper I

Day,Date And Time - <b>Monday 18-May-2026 02.30 PM - 03.00 PM</b>		
Sem.	Subject Code	Subject Name [Branch Name]
4	111661	111661-Innovation and Entrepreneurship - MCQ

Day,Date And Time - <b>Monday 18-May-2026 03.00 PM - 05.00 PM</b>		
Sem.	Subject Code	Subject Name [Branch Name]
4	111661	111661-Innovation and Entrepreneurship - Paper I

Day,Date And Time - <b>Tuesday 19-May-2026 02.30 PM - 03.00 PM</b>		
Sem.	Subject Code	Subject Name [Branch Name]
4	111664	111664-Paper III Service Marketing and Retail Marketing - MCQ

Day,Date And Time - <b>Tuesday 19-May-2026 03.00 PM - 05.00 PM</b>		
Sem.	Subject Code	Subject Name [Branch Name]
4	111664	111664-Paper III Service Marketing and Retail Marketing - Paper I

Day,Date And Time - <b>Wednesday 20-May-2026 02.30 PM - 03.00 PM</b>		
Sem.	Subject Code	Subject Name [Branch Name]
4	111665	111665-Paper IV Contemporary Issues in Marketing - MCQ

Day,Date And Time - <b>Wednesday 20-May-2026 03.00 PM - 05.00 PM</b>		
Sem.	Subject Code	Subject Name [Branch Name]
4	111665	111665-Paper IV Contemporary Issues in Marketing - Paper I

Day,Date And Time - <b>Thursday 21-May-2026 02.30 PM - 03.00 PM</b>		
Sem.	Subject Code	Subject Name [Branch Name]
4	111666	111666-Service Marketing Strategies (SWAYAM) - MCQ

Day,Date And Time - <b>Thursday 21-May-2026 03.00 PM - 05.00 PM</b>		
Sem.	Subject Code	Subject Name [Branch Name]
4	111666	111666-Service Marketing Strategies (SWAYAM) - Paper I

Day,Date And Time - <b>Friday 22-May-2026 02.30 PM - 03.00 PM</b>		
Sem.	Subject Code	Subject Name [Branch Name]
4	111667	111667-Paper- III Strategic Human Resource Management and International Perspective - MCQ

Day,Date And Time - <b>Friday 29-May-2026 03.00 PM - 05.00 PM</b>		
Sem.	Subject Code	Subject Name [Branch Name]
4	111672	111672-Paper III Global Operations & Logistics - Paper I

Day,Date And Time - <b>Saturday 30-May-2026 02.30 PM - 03.00 PM</b>		
Sem.	Subject Code	Subject Name [Branch Name]
4	111673	111673-Paper IV World Class Manufacturing - MCQ

Day,Date And Time - <b>Saturday 30-May-2026 03.00 PM - 05.00 PM</b>		
Sem.	Subject Code	Subject Name [Branch Name]
4	111673	111673-Paper IV World Class Manufacturing - Paper I

Day,Date And Time - <b>Monday 01-Jun-2026 02.30 PM - 03.00 PM</b>		
Sem.	Subject Code	Subject Name [Branch Name]
4	111674	111674-Paper III Business Process Reengineering & ERP - MCQ

Day,Date And Time - <b>Monday 01-Jun-2026 03.00 PM - 05.00 PM</b>		
Sem.	Subject Code	Subject Name [Branch Name]
4	111674	111674-Paper III Business Process Reengineering & ERP - Paper I

Day,Date And Time - <b>Tuesday 02-Jun-2026 02.30 PM - 03.00 PM</b>		
Sem.	Subject Code	Subject Name [Branch Name]
4	111675	111675-Paper IV Knowledge Management - MCQ

Day,Date And Time - <b>Tuesday 02-Jun-2026 03.00 PM - 05.00 PM</b>		
Sem.	Subject Code	Subject Name [Branch Name]
4	111675	111675-Paper IV Knowledge Management - Paper I

Day,Date And Time - <b>Wednesday 03-Jun-2026 02.30 PM - 03.00 PM</b>		
Sem.	Subject Code	Subject Name [Branch Name]
4	111676	111676-Paper III Agro-Processing Industries - MCQ

Day,Date And Time - <b>Wednesday 03-Jun-2026 03.00 PM - 05.00 PM</b>		
Sem.	Subject Code	Subject Name [Branch Name]
4	111676	111676-Paper III Agro-Processing Industries - Paper I

Day,Date And Time - <b>Thursday 04-Jun-2026 02.30 PM - 03.00 PM</b>		
Sem.	Subject Code	Subject Name [Branch Name]
4	111677	111677-Paper IV International Trade in Agriculture - MCQ

Day,Date And Time - <b>Thursday 18-Jun-2026 03.00 PM - 05.00 PM</b>		
Sem.	Subject Code	Subject Name [Branch Name]
4	111682	111682-Paper III Family Business Management - Paper I

Day,Date And Time - <b>Friday 19-Jun-2026 02.30 PM - 03.00 PM</b>		
Sem.	Subject Code	Subject Name [Branch Name]
4	111683	111683-Paper IV Economic Development and Entrepreneurship - MCQ

Day,Date And Time - <b>Friday 19-Jun-2026 03.00 PM - 05.00 PM</b>		
Sem.	Subject Code	Subject Name [Branch Name]
4	111683	111683-Paper IV Economic Development and Entrepreneurship - Paper I

Day,Date And Time - <b>Saturday 20-Jun-2026 02.30 PM - 03.00 PM</b>		
Sem.	Subject Code	Subject Name [Branch Name]
4	111684	111684-Paper III Issues in International Business - MCQ

Day,Date And Time - <b>Saturday 20-Jun-2026 03.00 PM - 05.00 PM</b>		
Sem.	Subject Code	Subject Name [Branch Name]
4	111684	111684-Paper III Issues in International Business - Paper I

Day,Date And Time - <b>Monday 22-Jun-2026 02.30 PM - 03.00 PM</b>		
Sem.	Subject Code	Subject Name [Branch Name]
4	111685	111685-Paper IV Cross Cultural Management - MCQ

Day,Date And Time - <b>Monday 22-Jun-2026 03.00 PM - 05.00 PM</b>		
Sem.	Subject Code	Subject Name [Branch Name]
4	111685	111685-Paper IV Cross Cultural Management - Paper I

Day,Date And Time - <b>Tuesday 23-Jun-2026 02.30 PM - 03.00 PM</b>		
Sem.	Subject Code	Subject Name [Branch Name]
4	111686	111686-Paper III Business Analytics Using R - MCQ

Day,Date And Time - <b>Tuesday 23-Jun-2026 03.00 PM - 05.00 PM</b>		
Sem.	Subject Code	Subject Name [Branch Name]
4	111686	111686-Paper III Business Analytics Using R - Paper I

Day,Date And Time - <b>Wednesday 24-Jun-2026 02.30 PM - 03.00 PM</b>		
Sem.	Subject Code	Subject Name [Branch Name]
4	111687	111687-Paper IV Cloud Computing and Virtualization - MCQ

**Important :**

In Case of any Query found in respective Question Paper, student shall communicate the same through Principal/Senior Supervisor within 03 days from the date of concerned Question Paper to Deputy Registrar, Appointment Section, Room No. 205 Exam . Building No. 1 Shivaji University, Kolhapur- 416004.

**Note :**

The Examination Programme is subject to change, Candidates are therefore advised to see the Final Examination Programme, if there is any change in the Examination Programme the University is not responsible for loss or inconvenience caused to the candidates.

Vidyanagar,  
Kolhapur - 416004  
Date :



Director

Board of Examinations and Evaluation