

SHIVAJI UNIVERSITY, KOLHAPUR

Draft Programme Circular No. 276

Exam of **Oct-2025**

Faculty: **Commerce and Management**

Course : **12129 - Master of Business Administration (CBCS)**

Instructions: Common instruction as per Circular No.SU/On Exam/29, Dated 01 February, 2020 and Circular No.

560 Dt. 11/09/2025 available on University website : www.unishivaji.ac.in

1. The Centers and Places of the Examination will be as under:

No.	Center	College Code	College Abbv.		Places
Kolhapur District					
1	KOLHAPUR	264	SUK	1	SHIVAJI UNIVERSITY
2	KONDIGRE	450	IIMK	1	Ideal Institute of Management, Kondigre
3	Panhala	707	SETSM	1	Sanjeevan Engineering & Technology Institute (School of Management)
4	PETH-VADGAON	420	BMSP	1	Shri Balasaheb Mane Shikshan Prasarak Mandal, Grp of Inst
Sangli District					
1	MIRAJ	418 232	ATS VPIMM	1 2	Shri Ambabai Talim Sanstha's, Sanjay Bhokare Grp of Inst, Miraj Vasantrao Dada Patil Institute of Management Studies and Research, Miraj
2	PETH NAKA	419	VIMPN	1	Vanketashwara Institute of Management, Peth Naka
3	SANGLI	190 458	CIMDR AGIM	1 2	Chintamanrao Institute of Management, Development & Research Abasaheb Garware Institute of Management Studies
Satara District					
1	MALAWADI(MASUR)	452	VIT	1	SDF's Vishwarkarma Dadasaheb Chavan Institute of Management and Research
2	PHALTAN	451	SJNIP	1	Shrimant Jayshimaladevi Naik-Nimbalkar Institute of Management Studies, Phaltan
3	RAIGON	362	NBCH	1	Late N.B.Chhabada Institute of Engg. & Tech.
4	SATARA	337 358	KBPIMR GIMS	1 2	Karmveer Bhaurao Patil Institute Of Management Studies & Research, Satara. Gourishankar Institute of Management Science, Limb, Satara
5	VANSVASMATCHI VAHGAON	492	SIOM	1	Swaraj Institute of Management
6	WADHE	455	YTC	1	Yashoda Technical Campus, Faculty Of Engineering
7	WATHAR STATION	423	JIM	1	Krishna Foundation's Jaywant Inst of Mgnt., Vathar, Dist. Satara

2. The written examination will be conducted in the following order

Sem.	Subject Code	Subject Name [Branch Name]
Date & Day :- 29-Dec-2025, Monday 10.30 AM - 11.00 AM		
1	109036	109036/109036-Indian Ethos & Mangmt Conpts MCQ
Date & Day :- 29-Dec-2025, Monday 11.00 AM - 01.00 PM		
1	109036	109036/109036-Indian Ethos & Mangmt Conpts Paper I
Date & Day :- 30-Dec-2025, Tuesday 10.30 AM - 11.00 AM		
1	109037	109037/109037-Management Accounting MCQ
Date & Day :- 30-Dec-2025, Tuesday 11.00 AM - 01.00 PM		
1	109037	109037/109037-Management Accounting Paper I
Date & Day :- 31-Dec-2025, Wednesday 10.30 AM - 11.00 AM		
1	109038	109038/109038-Managerial Economics MCQ
Date & Day :- 31-Dec-2025, Wednesday 11.00 AM - 01.00 PM		
1	109038	109038/109038-Managerial Economics Paper I
Date & Day :- 01-Jan-2026, Thursday 10.30 AM - 11.00 AM		
1	109039	109039/109039-Inf Tech for Managmt MCQ
Date & Day :- 01-Jan-2026, Thursday 11.00 AM - 01.00 PM		
1	109039	109039/109039-Inf Tech for Managmt Paper I
Date & Day :- 02-Jan-2026, Friday 10.30 AM - 11.00 AM		
1	109040	109040/109040-Legal and Business Environment MCQ
Date & Day :- 02-Jan-2026, Friday 11.00 AM - 01.00 PM		
1	109040	109040/109040-Legal and Business Environment Paper I
Date & Day :- 03-Jan-2026, Saturday 10.30 AM - 11.00 AM		
1	109041	109041/109041-Organizational Behaviour MCQ
Date & Day :- 03-Jan-2026, Saturday 11.00 AM - 01.00 PM		
1	109041	109041/109041-Organizational Behaviour Paper I
Date & Day :- 29-Dec-2025, Monday 02.30 PM - 03.00 PM		
2	110676	110676/110676-Marketing Management MCQ

Date & Day :- 29-Dec-2025, Monday 03.00 PM - 05.00 PM		
2	110676	110676/110676-Marketing Management Paper I
Date & Day :- 30-Dec-2025, Tuesday 02.30 PM - 03.00 PM		
2	110677	110677/110677-Financial Management MCQ
Date & Day :- 30-Dec-2025, Tuesday 03.00 PM - 05.00 PM		
2	110677	110677/110677-Financial Management Paper I
Date & Day :- 31-Dec-2025, Wednesday 02.30 PM - 03.00 PM		
2	110678	110678/110678-Human Resource Management MCQ
Date & Day :- 31-Dec-2025, Wednesday 03.00 PM - 05.00 PM		
2	110678	110678/110678-Human Resource Management Paper I
Date & Day :- 01-Jan-2026, Thursday 02.30 PM - 03.00 PM		
2	110679	110679/110679-Operations Management MCQ
Date & Day :- 01-Jan-2026, Thursday 03.00 PM - 05.00 PM		
2	110679	110679/110679-Operations Management Paper I
Date & Day :- 02-Jan-2026, Friday 02.30 PM - 03.00 PM		
2	110680	110680/110680-Management Information System MCQ
Date & Day :- 02-Jan-2026, Friday 03.00 PM - 05.00 PM		
2	110680	110680/110680-Management Information System Paper I
Date & Day :- 03-Jan-2026, Saturday 02.30 PM - 03.00 PM		
2	110681	110681/110681-Research Methodology MCQ
Date & Day :- 03-Jan-2026, Saturday 03.00 PM - 05.00 PM		
2	110681	110681/110681-Research Methodology Paper I
Date & Day :- 05-Jan-2026, Monday 02.30 PM - 03.00 PM		
2	111140	111140-Operations Management (SWAYAM) MCQ
Date & Day :- 05-Jan-2026, Monday 03.00 PM - 05.00 PM		
2	111140	111140-Operations Management (SWAYAM) Paper I
Date & Day :- 19-Dec-2025, Friday 10.30 AM - 11.00 AM		
3	111568	111568-Strategic and Change Management MCQ

Date & Day :- 19-Dec-2025, Friday 11.00 AM - 01.00 PM		
3	111568	111568-Strategic and Change Management Paper I
Date & Day :- 20-Dec-2025, Saturday 10.30 AM - 11.00 AM		
3	111569	111569-Business Intelligence and Analytics MCQ
Date & Day :- 20-Dec-2025, Saturday 11.00 AM - 01.00 PM		
3	111569	111569-Business Intelligence and Analytics Paper I
Date & Day :- 22-Dec-2025, Monday 10.30 AM - 11.00 AM		
3	111571	111571-Paper I Buying behaviour and brand Management MCQ
Date & Day :- 22-Dec-2025, Monday 11.00 AM - 01.00 PM		
3	111571	111571-Paper I Buying behaviour and brand Management Paper I
Date & Day :- 23-Dec-2025, Tuesday 10.30 AM - 11.00 AM		
3	111572	111572-Paper- II Advertising and Sales Management MCQ
Date & Day :- 23-Dec-2025, Tuesday 11.00 AM - 01.00 PM		
3	111572	111572-Paper- II Advertising and Sales Management Paper I
Date & Day :- 24-Dec-2025, Wednesday 10.30 AM - 11.00 AM		
3	111573	111573-Paper I Compensation Management MCQ
Date & Day :- 24-Dec-2025, Wednesday 11.00 AM - 01.00 PM		
3	111573	111573-Paper I Compensation Management Paper I
Date & Day :- 26-Dec-2025, Friday 10.30 AM - 11.00 AM		
3	111574	111574-Paper II Human Resource Development MCQ
Date & Day :- 26-Dec-2025, Friday 11.00 AM - 01.00 PM		
3	111574	111574-Paper II Human Resource Development Paper I
Date & Day :- 27-Dec-2025, Saturday 10.30 AM - 11.00 AM		
3	111575	111575-Paper I Indian Financial System MCQ
Date & Day :- 27-Dec-2025, Saturday 11.00 AM - 01.00 PM		
3	111575	111575-Paper I Indian Financial System Paper I
Date & Day :- 29-Dec-2025, Monday 10.30 AM - 11.00 AM		
3	111576	111576-Paper II Corporate Restructuring an Liquidity Management MCQ

Date & Day :- 29-Dec-2025, Monday 11.00 AM - 01.00 PM		
3	111576	111576-Paper II Corporate Restructuring an Liquidity Management Paper I
Date & Day :- 30-Dec-2025, Tuesday 10.30 AM - 11.00 AM		
3	111577	111577-Paper I Operations Management Strategies MCQ
Date & Day :- 30-Dec-2025, Tuesday 11.00 AM - 01.00 PM		
3	111577	111577-Paper I Operations Management Strategies Paper I
Date & Day :- 31-Dec-2025, Wednesday 10.30 AM - 11.00 AM		
3	111578	111578-Paper II Materials & Inventory Management MCQ
Date & Day :- 31-Dec-2025, Wednesday 11.00 AM - 01.00 PM		
3	111578	111578-Paper II Materials & Inventory Management Paper I
Date & Day :- 01-Jan-2026, Thursday 10.30 AM - 11.00 AM		
3	111579	111579-Paper I IT Strategy & Governance MCQ
Date & Day :- 01-Jan-2026, Thursday 11.00 AM - 01.00 PM		
3	111579	111579-Paper I IT Strategy & Governance Paper I
Date & Day :- 02-Jan-2026, Friday 10.30 AM - 11.00 AM		
3	111580	111580-Paper II Information System Security and Audit MCQ
Date & Day :- 02-Jan-2026, Friday 11.00 AM - 01.00 PM		
3	111580	111580-Paper II Information System Security and Audit Paper I
Date & Day :- 03-Jan-2026, Saturday 10.30 AM - 11.00 AM		
3	111581	111581-Paper I Agribusiness Management and Practices MCQ
3	111587	111587-Paper I Project Planning and Implementation MCQ
3	111589	111589-Paper I Principles of International Business MCQ
Date & Day :- 03-Jan-2026, Saturday 11.00 AM - 01.00 PM		
3	111587	111587-Paper I Project Planning and Implementation Paper I
3	111581	111581-Paper I Agribusiness Management and Practices Paper I
3	111589	111589-Paper I Principles of International Business Paper I
Date & Day :- 05-Jan-2026, Monday 10.30 AM - 11.00 AM		
3	111582	111582-Paper II Agri-Business Finance MCQ
3	111590	111590-Paper II Export and Import Policy MCQ
3	111588	111588-Paper II Institutional Support and Venture Funding MCQ

Date & Day :- 05-Jan-2026, Monday 11.00 AM - 01.00 PM		
3	111582	111582-Paper II Agri-Business Finance Paper I
3	111590	111590-Paper II Export and Import Policy Paper I
3	111588	111588-Paper II Institutional Support and Venture Funding Paper I

Date & Day :- 06-Jan-2026, Tuesday 10.30 AM - 11.00 AM		
3	111585	111585-Paper I Fundamentals of Hospitality Management MCQ

Date & Day :- 06-Jan-2026, Tuesday 11.00 AM - 01.00 PM		
3	111585	111585-Paper I Fundamentals of Hospitality Management Paper I

Date & Day :- 07-Jan-2026, Wednesday 10.30 AM - 11.00 AM		
3	111586	111586-Paper II Hotel Management MCQ

Date & Day :- 07-Jan-2026, Wednesday 11.00 AM - 01.00 PM		
3	111586	111586-Paper II Hotel Management Paper I

Date & Day :- 08-Jan-2026, Thursday 10.30 AM - 11.00 AM		
3	111591	111591-Paper I Business Data Management MCQ

Date & Day :- 08-Jan-2026, Thursday 11.00 AM - 01.00 PM		
3	111591	111591-Paper I Business Data Management Paper I

Date & Day :- 09-Jan-2026, Friday 10.30 AM - 11.00 AM		
3	111592	111592-Paper II Business Analytics In Management MCQ

Date & Day :- 09-Jan-2026, Friday 11.00 AM - 01.00 PM		
3	111592	111592-Paper II Business Analytics In Management Paper I

Date & Day :- 10-Jan-2026, Saturday 10.30 AM - 11.00 AM		
3	111593	111593-Paper I Digital Marketing (Website Development) MCQ

Date & Day :- 10-Jan-2026, Saturday 11.00 AM - 01.00 PM		
3	111593	111593-Paper I Digital Marketing (Website Development) Paper I

Date & Day :- 12-Jan-2026, Monday 10.30 AM - 11.00 AM		
3	111594	111594-Paper II Digital Marketing (Digital Marketing and Strategy) MCQ

Date & Day :- 12-Jan-2026, Monday 11.00 AM - 01.00 PM		
3	111594	111594-Paper II Digital Marketing (Digital Marketing and Strategy) Paper I

Date & Day :- 13-Jan-2026, Tuesday 10.30 AM - 11.00 AM		
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3	111595	111595-PAPER-I SUPPLY CHAIN AND PLANNING MCQ
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Date & Day :- 13-Jan-2026, Tuesday 11.00 AM - 01.00 PM

3	111595	111595-PAPER-I SUPPLY CHAIN AND PLANNING Paper I
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Date & Day :- 14-Jan-2026, Wednesday 10.30 AM - 11.00 AM

3	111596	111596-PAPER-II SUPPLY CHAIN STRATEGY MCQ
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Date & Day :- 14-Jan-2026, Wednesday 11.00 AM - 01.00 PM

3	111596	111596-PAPER-II SUPPLY CHAIN STRATEGY Paper I
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Important :

In Case of any Query found in respective Question Paper, student shall communicate the same through Principal/Senior Supervisor within 03 days from the date of concerned Question Paper to Deputy Registrar, Appointment Section, Room No. 205 Exam . Building No. 1 Shivaji University, Kolhapur- 416004.

Note :

The Examination Programme is subject to change, Candidates are therefore advised to see the Final Examination Programme, if there is any change in the Examination Programme the University is not responsible for loss or inconvenience caused to the candidates.

Vidyanagar,
Kolhapur - 416004
Date :


Director

Board of Examinations and Evaluation