

# SHIVAJI UNIVERSITY, KOLHAPUR

Draft Programme Circular No. 275

Exam of **Oct-2025**

Faculty: **Commerce and Management**

Course : **7807 - Master of Business Administration (CBCS)**

**Instructions:** Common instruction as per Circular No.SU/On Exam/29, Dated 01 February, 2020 and Circular No.

**560 Dt. 11/09/2025** available on University website : [www.unishivaji.ac.in](http://www.unishivaji.ac.in)

## 1. The Centers and Places of the Examination will be as under:

| No.                      | Center                   | College Code | College Abbv. | Places                                                                                                                                           |
|--------------------------|--------------------------|--------------|---------------|--------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>Kolhapur District</b> |                          |              |               |                                                                                                                                                  |
| 1                        | KOLHAPUR                 | 207<br>264   | KIT2<br>SUK   | 1<br>2 K.I.T.s Institute of Management Education & Research<br>SHIVAJI UNIVERSITY                                                                |
| 2                        | KONDIGRE                 | 450          | IIMK          | 1 Ideal Institute of Management, Kondigre                                                                                                        |
| 3                        | Panhala                  | 707          | SETSM         | 1 Sanjeevan Engineering & Technology Institute (School of Management)                                                                            |
| 4                        | PETH-VADGAON             | 420          | BMSP          | 1 Shri Balasaheb Mane Shikshan Prasarak Mandal,Grp of Inst                                                                                       |
| 5                        | TALSANDE                 | 456          | DTC           | 1 D.Y.Patil Edu. Society's D.Y.Patil Tec.Campus(Faculty of Engg)                                                                                 |
| <b>Sangli District</b>   |                          |              |               |                                                                                                                                                  |
| 1                        | MIRAJ                    | 232<br>418   | VPIMM<br>ATS  | 1<br>2 Vasantrao Dada Patil Institute of Management Studies and Research,Miraj<br>Shri Ambabai Talim Sanstha's, Sanjay Bhokare Grp of Inst,Miraj |
| 2                        | PETH NAKA                | 419          | VIMPN         | 1 Vanketashwara Institute of Management, Peth Naka                                                                                               |
| 3                        | SANGLI                   | 458<br>190   | AGIM<br>CIMDR | 1<br>2 Abasaheb Garware Institute of Management Studes<br>Chintamanrao Institute of Management,<br>Development&Research                          |
| <b>Satara District</b>   |                          |              |               |                                                                                                                                                  |
| 1                        | MALAWADI(MASUR)          | 452          | VIT           | 1 SDF's Vishwarkarma Dadasaheb Chavan Institute of Management and Research                                                                       |
| 2                        | PHALTAN                  | 451          | SJNIP         | 1 Shrimant Jayshrimaladevi Naik-Nimbalkar Institute of Management Studies, Phaltan                                                               |
| 3                        | SATARA                   | 337          | KBPIMR        | 1 Karmveer Bhaurao Patil Institute Of Management Studies & Research, Satara.                                                                     |
| 4                        | VANSVASMATCHI<br>VAHGAON | 492          | SIOM          | 1 Swaraj Institute of Management                                                                                                                 |
| 5                        | WADHE                    | 455          | YTC           | 1 Yashoda Technical Campus, Faculty Of Engineering                                                                                               |
| 6                        | WATHAR STATION           | 423          | JIM           | 1 Krishna Foundation's Jaywant Inst of Mgnt., Vathar, Dist. Satara                                                                               |

2. The written examination will be conducted in the following order

| Sem.                                                     | Subject Code | Subject Name [Branch Name]                    |
|----------------------------------------------------------|--------------|-----------------------------------------------|
| Date & Day :- 29-Dec-2025, Monday 10.30 AM - 01.00 PM    |              |                                               |
| 1                                                        | 74369        | Indian Ethos & Mangmt Conpts -                |
| Date & Day :- 30-Dec-2025, Tuesday 10.30 AM - 01.00 PM   |              |                                               |
| 1                                                        | 74370        | Management Accounting -                       |
| Date & Day :- 31-Dec-2025, Wednesday 10.30 AM - 01.00 PM |              |                                               |
| 1                                                        | 74371        | Managerial Economics -                        |
| Date & Day :- 01-Jan-2026, Thursday 10.30 AM - 01.00 PM  |              |                                               |
| 1                                                        | 74372        | Inf Tech for Managmt -                        |
| Date & Day :- 02-Jan-2026, Friday 10.30 AM - 01.00 PM    |              |                                               |
| 1                                                        | 74373        | Legal and Business Environment -              |
| Date & Day :- 03-Jan-2026, Saturday 10.30 AM - 01.00 PM  |              |                                               |
| 1                                                        | 74374        | Organizational Behaviour -                    |
| Date & Day :- 29-Dec-2025, Monday 02.30 PM - 05.00 PM    |              |                                               |
| 2                                                        | 74382        | Marketing Manaegment -                        |
| Date & Day :- 30-Dec-2025, Tuesday 02.30 PM - 05.00 PM   |              |                                               |
| 2                                                        | 74383        | Financial Management -                        |
| Date & Day :- 31-Dec-2025, Wednesday 02.30 PM - 05.00 PM |              |                                               |
| 2                                                        | 74384        | Human Resource Management -                   |
| Date & Day :- 01-Jan-2026, Thursday 02.30 PM - 05.00 PM  |              |                                               |
| 2                                                        | 74385        | Operations Management -                       |
| Date & Day :- 02-Jan-2026, Friday 02.30 PM - 05.00 PM    |              |                                               |
| 2                                                        | 74386        | Management Information System -               |
| Date & Day :- 03-Jan-2026, Saturday 02.30 PM - 05.00 PM  |              |                                               |
| 2                                                        | 74387        | Research Methodology -                        |
| Date & Day :- 19-Dec-2025, Friday 10.30 AM - 01.00 PM    |              |                                               |
| 3                                                        | 74395        | 74395/81416-Strategic and Change Management - |

|                                                                     |       |                                                                        |
|---------------------------------------------------------------------|-------|------------------------------------------------------------------------|
| <b>Date &amp; Day :- 20-Dec-2025, Saturday 10.30 AM - 01.00 PM</b>  |       |                                                                        |
| 3                                                                   | 74396 | 74396/81417-Business Intelligence and Analytics -                      |
| <b>Date &amp; Day :- 22-Dec-2025, Monday 10.30 AM - 01.00 PM</b>    |       |                                                                        |
| 3                                                                   | 74398 | 74398/81419-Paper I Buying behaviour and brand Management -            |
| <b>Date &amp; Day :- 23-Dec-2025, Tuesday 10.30 AM - 01.00 PM</b>   |       |                                                                        |
| 3                                                                   | 74399 | 74399/81421-Paper I Compensation Management -                          |
| <b>Date &amp; Day :- 24-Dec-2025, Wednesday 10.30 AM - 01.00 PM</b> |       |                                                                        |
| 3                                                                   | 74400 | 74400/81420-Paper- II Advertising and Sales Management -               |
| <b>Date &amp; Day :- 26-Dec-2025, Friday 10.30 AM - 01.00 PM</b>    |       |                                                                        |
| 3                                                                   | 74401 | 74401/81422-Paper II Human Resource Development -                      |
| <b>Date &amp; Day :- 27-Dec-2025, Saturday 10.30 AM - 01.00 PM</b>  |       |                                                                        |
| 3                                                                   | 79768 | 79768/81423-Paper I Indian Financial System -                          |
| <b>Date &amp; Day :- 29-Dec-2025, Monday 10.30 AM - 01.00 PM</b>    |       |                                                                        |
| 3                                                                   | 79769 | 79769/81424-Paper II Corporate Restructuring an Liquidity Management - |
| <b>Date &amp; Day :- 30-Dec-2025, Tuesday 10.30 AM - 01.00 PM</b>   |       |                                                                        |
| 3                                                                   | 79782 | 79782/81437-Paper I Principles of International Business -             |
| 3                                                                   | 85781 | 85781-PAPER-I SUPPLY CHAIN AND PLANNING -                              |
| 3                                                                   | 79770 | 79770/81425-Paper I Operations Management Strategies -                 |
| <b>Date &amp; Day :- 31-Dec-2025, Wednesday 10.30 AM - 01.00 PM</b> |       |                                                                        |
| 3                                                                   | 85782 | 85782-PAPER-II SUPPLY CHAIN STRATEGY -                                 |
| 3                                                                   | 79783 | 79783/81438-Paper II Export and Import Policy -                        |
| 3                                                                   | 79771 | 79771/81426-Paper II Materials & Inventory Management -                |
| <b>Date &amp; Day :- 01-Jan-2026, Thursday 10.30 AM - 01.00 PM</b>  |       |                                                                        |
| 3                                                                   | 79774 | 79774/81429-Paper I Agribusiness Management and Practices -            |
| 3                                                                   | 79784 | 79784-Paper I Business Data Management -                               |
| 3                                                                   | 79772 | 79772/81427-Paper I IT Strategy & Governance -                         |
| <b>Date &amp; Day :- 02-Jan-2026, Friday 10.30 AM - 01.00 PM</b>    |       |                                                                        |
| 3                                                                   | 79785 | 79785-Paper II Business Analytics In Management -                      |
| 3                                                                   | 79773 | 79773/81428-Paper II Information System Security and Audit -           |
| <b>Date &amp; Day :- 03-Jan-2026, Saturday 10.30 AM - 01.00 PM</b>  |       |                                                                        |
| 3                                                                   | 79775 | 79775/81430-Paper II Agri-Business Finance -                           |

|   |       |                                                     |
|---|-------|-----------------------------------------------------|
| 3 | 79780 | 79780-Paper I Project Planning and Implementation - |
|---|-------|-----------------------------------------------------|

**Date & Day :- 19-Dec-2025, Friday 02.30 PM - 05.00 PM**

|   |       |                                               |
|---|-------|-----------------------------------------------|
| 4 | 74408 | 74408/83248-Innovation and Entrepreneurship - |
|---|-------|-----------------------------------------------|

**Date & Day :- 20-Dec-2025, Saturday 02.30 PM - 05.00 PM**

|   |       |                                                                |
|---|-------|----------------------------------------------------------------|
| 4 | 74411 | 74411/83251-Paper III Service Marketing and Retail Marketing - |
|---|-------|----------------------------------------------------------------|

**Date & Day :- 22-Dec-2025, Monday 02.30 PM - 05.00 PM**

|   |       |                                                         |
|---|-------|---------------------------------------------------------|
| 4 | 74412 | 74412/83252-Paper IV Contemporary Issues in Marketing - |
|---|-------|---------------------------------------------------------|

**Date & Day :- 23-Dec-2025, Tuesday 02.30 PM - 05.00 PM**

|   |       |                                                                                            |
|---|-------|--------------------------------------------------------------------------------------------|
| 4 | 74413 | 74413/83253-Paper- III Strategic Human Resource Management and International Perspective - |
|---|-------|--------------------------------------------------------------------------------------------|

**Date & Day :- 24-Dec-2025, Wednesday 02.30 PM - 05.00 PM**

|   |       |                                               |
|---|-------|-----------------------------------------------|
| 4 | 79786 | 79786/83255-Paper III Investment Management - |
|---|-------|-----------------------------------------------|

**Date & Day :- 26-Dec-2025, Friday 02.30 PM - 05.00 PM**

|   |       |                                              |
|---|-------|----------------------------------------------|
| 4 | 79787 | 79787/83256-Paper IV International Finance - |
|---|-------|----------------------------------------------|

**Date & Day :- 27-Dec-2025, Saturday 02.30 PM - 05.00 PM**

|   |       |                                                              |
|---|-------|--------------------------------------------------------------|
| 4 | 79800 | 79800/83269-Paper III Issues in International Business -     |
| 4 | 74414 | 74414/83254-Paper- IV Industrial Relations and Labour Laws - |
| 4 | 79802 | 79802/83271-Paper III Business Analytics Using R -           |
| 4 | 79792 | 79792/83261-Paper III Agro-Processing Industries -           |

**Date & Day :- 29-Dec-2025, Monday 02.30 PM - 05.00 PM**

|   |        |                                                           |
|---|--------|-----------------------------------------------------------|
| 4 | 111141 | 111141-Service Marketing Strategies (SWAYAM) -            |
| 4 | 79793  | 79793/83262-Paper IV International Trade in Agriculture - |
| 4 | 79801  | 79801/83270-Paper IV Cross Cultural Management -          |

**Date & Day :- 30-Dec-2025, Tuesday 02.30 PM - 05.00 PM**

|   |       |                                                                                     |
|---|-------|-------------------------------------------------------------------------------------|
| 4 | 79803 | 79803/83272-Paper IV Cloud Computing and Virtualization -                           |
| 4 | 79789 | 79789/83258-Paper IV World Class Manufacturing -                                    |
| 4 | 85783 | 85783-Digital Marketing (Search Engine Optimization and Online Campaign Management) |
|   |       | -                                                                                   |

**Date & Day :- 31-Dec-2025, Wednesday 02.30 PM - 05.00 PM**

|   |        |                                                             |
|---|--------|-------------------------------------------------------------|
| 4 | 79791  | 79791/83260-Paper IV Knowledge Management -                 |
| 4 | 111142 | 111142-Investment Management (SWAYAM) -                     |
| 4 | 85784  | 85784-PAPER-IV Digital Marketing (Social Media Marketing) - |

**Date & Day :- 01-Jan-2026, Thursday 02.30 PM - 05.00 PM**

|   |       |                                                              |
|---|-------|--------------------------------------------------------------|
| 4 | 79790 | 79790/83259-Paper III Business Process Reengineering & ERP - |
|---|-------|--------------------------------------------------------------|

**Date & Day :- 02-Jan-2026, Friday 02.30 PM - 05.00 PM**

|   |       |                                                                  |
|---|-------|------------------------------------------------------------------|
| 4 | 79788 | 79788/83257-Paper III Global Operations & Logistics -            |
| 4 | 85785 | 85785-PAPER-III Retail Supply Chain Management -                 |
| 4 | 79798 | 79798/83267-Paper III Family Business Management -               |
| 4 | 79799 | 79799/83268-Paper IV Economic Development and Entrepreneurship - |

**Date & Day :- 03-Jan-2026, Saturday 02.30 PM - 05.00 PM**

|   |       |                                         |
|---|-------|-----------------------------------------|
| 4 | 85786 | 85786-PAPER-IV Supply Chain Analytics - |
|---|-------|-----------------------------------------|

**Important :**

In Case of any Query found in respective Question Paper, student shall communicate the same through Principal/Senior Supervisor within 03 days from the date of concerned Question Paper to Deputy Registrar, Appointment Section, Room No. 205 Exam . Building No. 1 Shivaji University, Kolhapur- 416004.

**Note :**

The Examination Programme is subject to change, Candidates are therefore advised to see the Final Examination Programme, if there is any change in the Examination Programme the University is not responsible for loss or inconvenience caused to the candidates.

Vidyanagar,  
Kolhapur - 416004  
Date :

  
Director

Board of Examinations and Evaluation