

# 1. Project Management

1. \_\_\_\_\_ is the application of knowledge, skills, tools, and techniques to project activities to meet project requirements.
  - A. **Project management**
  - B. Program management
  - C. project portfolio management
  - D. Requirements management
2. Which of the following is not part of the triple constraint of project management?
  - A. Meeting scope goals
  - B. Meeting time goals
  - C. **Meeting communication goals**
  - D. Meeting cost goals
3. Which of the following questions would not be addressed by project portfolio management?
  - A. Are we working on the right projects?
  - B. Are we working in the right areas?
  - C. **Are projects on time and on budget?**
  - D. Do we have the right resources to be competitive?
4. Which of following is NOT a primary method for determining the projected financial value of projects?
  - A. Net present value (NPV) analysis
  - B. Return on investment (ROI)
  - C. **Weighted Scoring Model**
  - D. Payback analysis
5. A detailed review of the project documents, results and plans is called \_\_\_\_\_.
  - A. Project Integration
  - B. Project status meeting
  - C. Management update
  - D. **Lessons learned**
6. Which of the following is true about change requests that result in corrective or preventive actions?
  - A. They result in changes to scope
  - B. They result in changes to the project plan
  - C. They significantly increase risk
  - D. **They do not usually affect project baselines**
7. Which of the following is not part of project integration management?
  - A. **Develop a business case**
  - B. Develop a project charter
  - C. Develop a project management plan
  - D. Close the project
8. \_\_\_\_\_ coordinates the work of all other project management knowledge areas.
  - A. Program management
  - B. Project portfolio management
  - C. Project management
  - D. **Project integration management**

**9. What does the S stand for in a SWOT analysis?**

- A. Strategy
- B. Solutions
- C. Systems
- D. Strengths

**10. The \_\_\_\_\_ cost of capital is the return available by investing the capital elsewhere.**

- A. Opportunity
- B. Risk
- C. Investment
- D. Commercial

**11. Users of the \_\_\_\_\_ approach use real-time data to constantly update important performance metrics.**

- A. Balanced scorecard
- B. Performance power grid
- C. Weighted scoring model
- D. All of the above

**12. What organizational entity helps assist project managers in achieving project goals?**

- A. The human resource department
- B. The strategic planning department
- C. A project management office
- D. A quality control office

**13. The \_\_\_\_\_ section of a project charter is important because it acknowledges stakeholder agreement on the need for a project.**

- A. Justification
- B. Objective
- C. Success criteria
- D. sign-off

**14. Why is it a good idea to hold project kick-off meetings in a face-to-face setting?**

- A. To make sure people attend
- B. So you can pick up on body language
- C. So people can recognize each other
- D. To save money

**15. \_\_\_\_\_ refers to all the work involved in creating the products of the project and the processes used to create them**

- A. Deliverables
- B. Milestones
- C. Scope
- D. Project Development

16. A \_\_\_\_\_ is a deliverable-oriented grouping of work involved in a project that describe the total scope of the project.
- A. Scope statement
  - B. WBS
  - C. WBS dictionary
  - D. Work package
17. The entire project is called level \_\_\_\_\_ in a WBS.
- A. 0
  - B. 1
  - C. 2
  - D. 3
18. You develop a WBS by analyzing a similar project. You are using the \_\_\_\_\_ approach.
- A. copy-cat
  - B. Guidelines
  - C. top-down
  - D. Analogy
19. How many of the nine project management knowledge areas include planning tasks?
- A. 9
  - B. 8
  - C. 7
  - D. 6
20. A \_\_\_\_\_ is a condition or capability that must be met or possessed by a system, product, service, result, or component to satisfy a contract, standard, specification, or other formal document.
- A. Requirement
  - B. Scope
  - C. Quality
  - D. WBS
21. You estimate the cost to get a masters degree by considering factors like the quality of the institution, how long it will take, if you will work while studying, etc. What cost estimation technique are you using?
- A. Analogous
  - B. top-down
  - C. Parametric modeling
  - D. bottom-up
22. Project management plans should be \_\_\_\_\_.
- A. Dynamic
  - B. Flexible
  - C. Receptive to change
  - D. All of the above

- 23. What document graphically shows how many and what type of resources are estimated to be needed on a project over time?**
- A. Staffing management plan
  - B. Project organizational chart
  - C. RACI chart
  - D. Resource histogram
- 24. Who determines what quality level is acceptable on a project?**
- A. The sponsor
  - B. The customer
  - C. The project manager
  - D. The project team
- 25. Items in which section of a probability/impact matrix are often ignored?**
- A. high/high
  - B. medium/high
  - C. medium/medium
  - D. low/low
- 26. What is the main goal of project cost management?**
- A. To complete a project for as little cost as possible
  - B. To complete a project within an approved budget
  - C. To provide truthful and accurate cost information on projects
  - D. To ensure that an organization's money is used wisely
- 27. Which of the following is not a key output of project cost management?**
- A. A cost estimate
  - B. A cost management plan
  - C. Updates to the cost management plan
  - D. A cost baseline
- 28. \_\_\_\_\_ is a Project performance measurement technique that integrates scope, time and cost data.**
- A. Reserve analysis
  - B. Life cycle costing
  - C. Project cost budgeting
  - D. Earned value analysis
- 29. The majority of a project's time and budget is spent on \_\_\_\_\_.**
- A. Planning
  - B. Executing
  - C. Monitoring and controlling
  - D. Change requests

30. \_\_\_\_\_ generates ideas for quality improvements by comparing specific project practices or product characteristics to those of other projects or products within or outside the performing organization.

- A. Quality Audits
- B. Design of Experiments
- C. Six-sigma
- D. Benchmarking

31. What is the name of a newer conflict-handling mode where decision makers incorporate different viewpoints and insights to develop consensus and commitment?

- A. Confrontation
- B. Compromise
- C. Collaborating
- D. Consensus

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33. What type of diagram, also called a fishbone or Ishikawa diagram, helps find the root cause of a quality problem?

- A. Cause-and-effect diagram
- B. Quality control chart
- C. Benchmarking chart
- D. Pareto diagram

34. People with a high need for \_\_\_\_\_ need regular feedback and often prefer to work alone or with other people like them.

- A. Achievement
- B. Affiliation
- C. Power
- D. Self esteem

35. Changes related to procured items should be \_\_\_\_\_.

- A. Approved in the same way that the original part of the plan was approved
- B. Evaluated using an impact analysis
- C. Documented in writing
- D. All of the above

Question. No	Correct Option
1	A
2	C
3	C
4	C
5	D
6	D
7	A
8	D
9	D
10	A
11	B
12	C
13	D
14	B
15	C
16	B
17	B
18	D
19	A
20	A
21	C
22	D
23	D
24	B
25	D
26	B
27	B
28	D
29	B
30	D
31	C
32	D
33	A
34	A
35	D